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**भारत संचार निगम लिमिटेड**  
(भारत सरकार का उपक्रम)  
**BHARAT SANCHAR NIGAM LIMITED**  
(A Govt. of India Enterprise)

No. 3-1-48 | EW | 2018

10<sup>th</sup> April, 2019.

To  
All PCE/Sr CE/CE(Elect)  
BSNL.

Subject : Review of Project OJAS.

As you are aware that project OJAS was launched on 07.08.2018 from Mumbai with a target of 453 crores. The year has ended and achievement is about 265 crores which is 58.5%. As has been observed and emphasised during the video conferencing, the road map indicated in letter of CMD, BSNL dated 14.08.2018 has not been fully implemented. There have been several difficulties and hurdles but only one positive aspect comes to the notice is that awareness has been created and spread across all units.

Director (HR) proposed to review the performance and also needs your recommendations for future along with targets to be achieved for 2019-20. You requested to submit your proposal with recommendations so as to take a positive approach for future.

During my visits and interactions with your field units, it has come to notice that instructions are not been percolated to the ground level which were apparent during site visits. To name a few, following are the lapses noted and suggestions indicated against each to overcome them :-

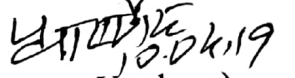
1. More and more visits and inspections at the level of CEs, SEs & EEs are missing :- Requested to visit and issue visit notes with clear directions to the field units with copies to SSA Heads. Top 50 buildings per circle on the basis of highest energy bill may be taken up for inspection. A report may be compiled to indicate the proposals as walk through within two weeks time.
2. All conventional packages and all DG sets in rooms may be considered for scrapping and replacement by microprocessor AC package units/5 star inverter ACs and DG sets with silent canopy must be proposed.
3. All out dated ACs, DGS etc, not in use or poorly performing should also be got scrapped and disposed of in time bound manner.
4. Comprehensive O&M of buildings should be minimised and only AMC models may be adopted to minimise OPEX.
5. Free cooling/turbo ventilators for BTS as well as power rooms, battery rooms, UPS rooms may be utilised.
6. As nodal officer for fire protection, precaution and training of the concerned should be improved.

If there are any other measures please take into consideration while recommending the steps for major buildings. But it does not mean that small building can be neglected, we have to pay full attention to all energy related issues and achieve them in a time bound manner.

It is expected that report for the above is submitted before 25.04.18 positively.

With Best Wishes;

Yours sincerely,

  
(Praveen Varshney)  
CGM (EW)

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